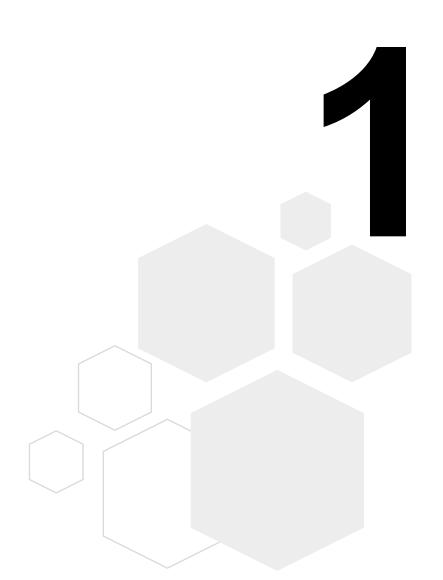


Opportunities & Challenges for International Drilling Contractors in Regional Projects

7th OJME 2019, 7-8 October 2019, Taj Hotel, Business Bay, Dubai UAE

Claudette Gaius





Introduction

General Opportunities and Challenges



Opportunities and Challenges for International Drilling Contractors

- Biggest market for jack -ups globally
- Compliance with regional requirements (in terms of clients and coastal requirements)
- Regulatory requirements (Local content requirements)
- The Drilling Contractors need to demonstrate their track record (potential challenge for new entrants) working in the region
- New international entrants have to show the value they are bringing to the region (i.e. Borr Drilling and Schlumberger, Integrated solution)
- Age profile of the jackup fleet is a double-edged sword





Ageing fleet



Why is having an ageing fleet a challenge to the Drilling Contractors?

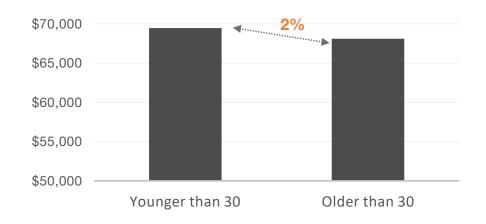
More and more field operators are requesting high specification and **younger** jack-ups

- Last year QatarGas only requested "high-spec jackups built after 2012"
- Al Khafji Joint Operations (KJO) is currently requesting "jack-ups built after 1990 and last refurbishment no more than five years ago"
- ADNOC is currently requesting an "HPHT capable jack-up" and none old jackups in the region have that capability

Average day rates variance between the old and younger jack-ups isn't significantly high

Less incentive for the operators to pick the older rigs

Average Day Rates
Source: Epeus Analysis, RigLogix data (22nd August 2019)

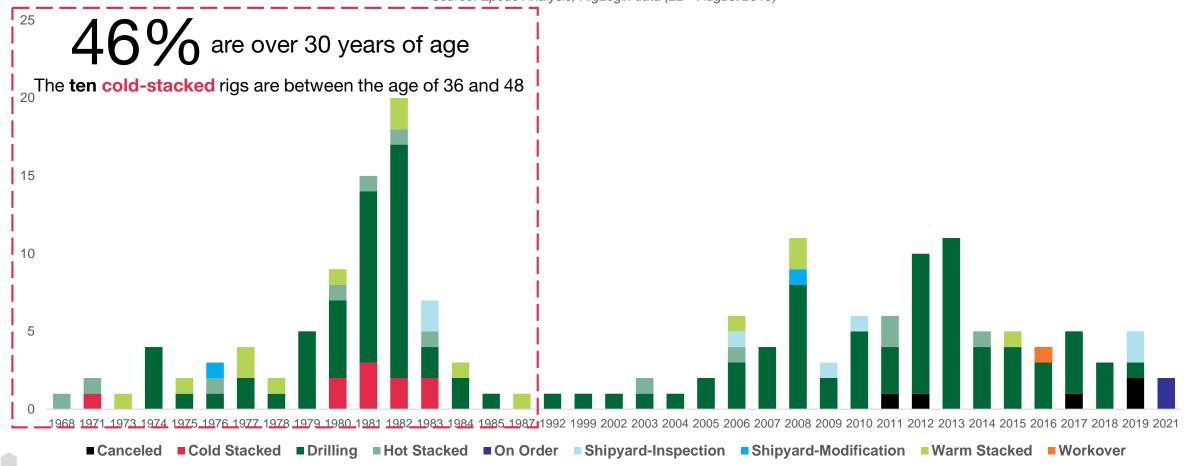




Age profile of the Jack-ups Operating in the Middle East¹







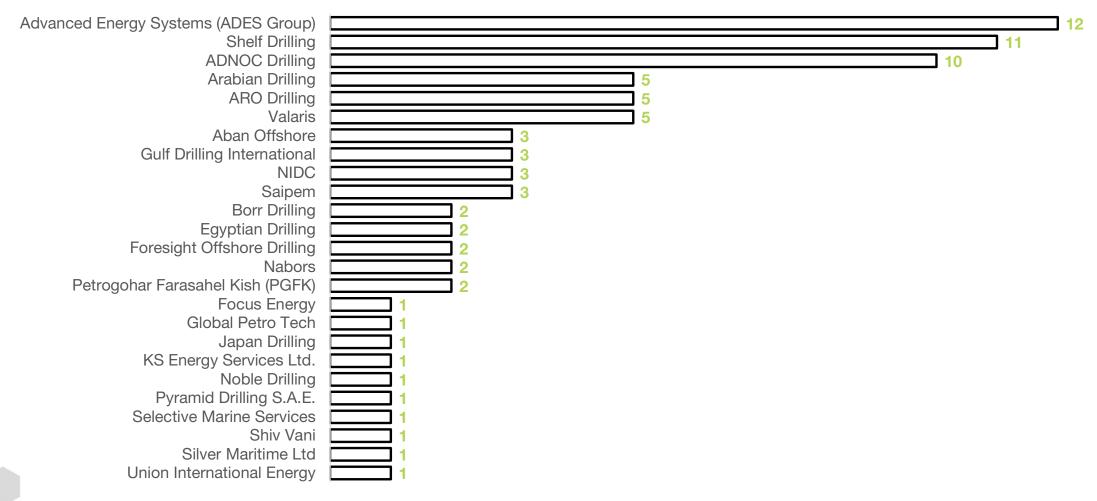
¹GCC Countries + Iran + Egypt



The burden is shared across the industry

Jack-ups older than 30 years by rig manager

Source: Epeus Analysis, RigLogix data (22nd August 2019)





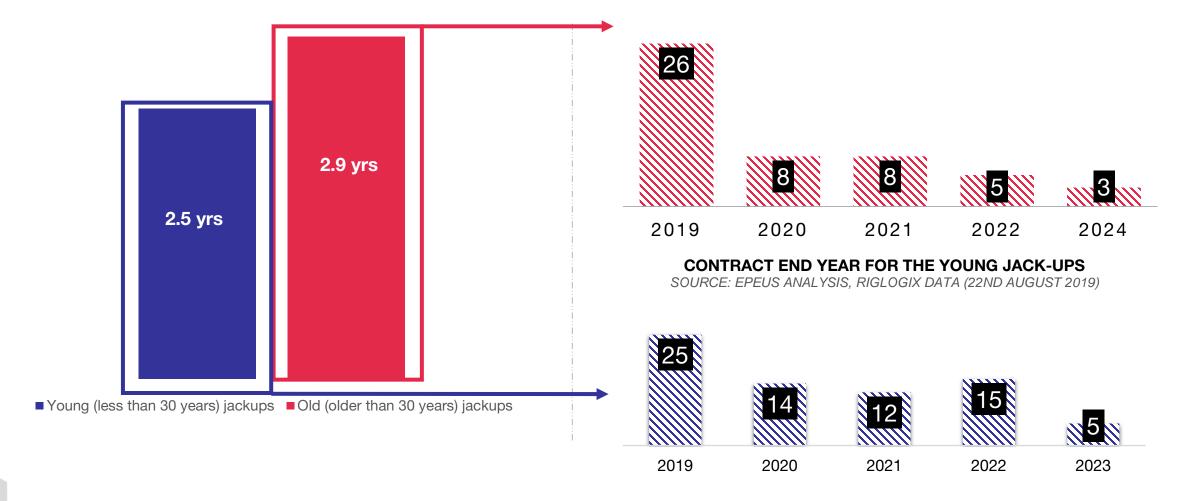
How long are their contract terms and expiry date?

CONTRACT PERIODS: YOUNG VS OLD

SOURCE: EPEUS ANALYSIS, RIGLOGIX DATA (22ND AUGUST 2019)

CONTRACT END YEAR FOR THE OLD JACK-UPS

SOURCE: EPEUS ANALYSIS, RIGLOGIX DATA (22ND AUGUST 2019)

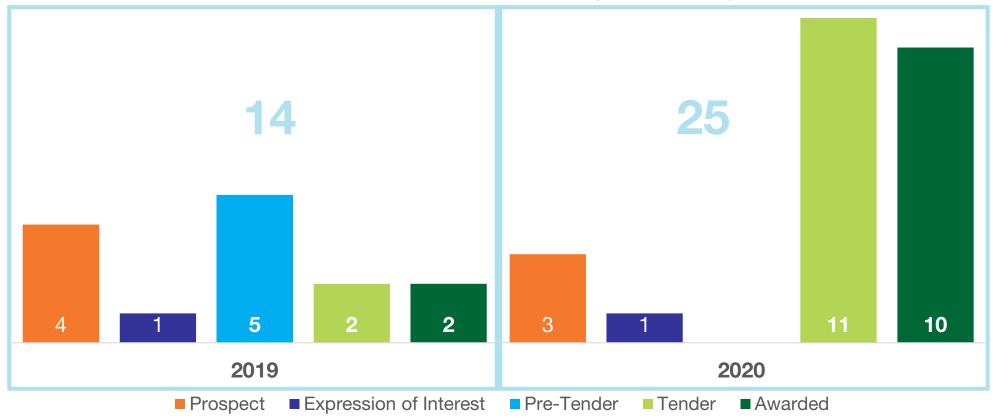




Is there demand for the old jack-ups?

Current Demand of Jack-ups in the ME

SOURCE: EPEUS ANALYSIS, RIGLOGIX DATA (29TH SEPTEMBER 2019)



*2019 (September to December)



What to do with the older jack-ups?

The drilling contractors have a choice on what to do with their older rigs

- Divest them one by one or as a group
- Spin them off into another business
- Retire them
- Upgrade them
- Replace them

Which option is best will depend on a number of factors including

- Contract backlog and pipeline
- Client profile
- Fleet profile
- Company strategy

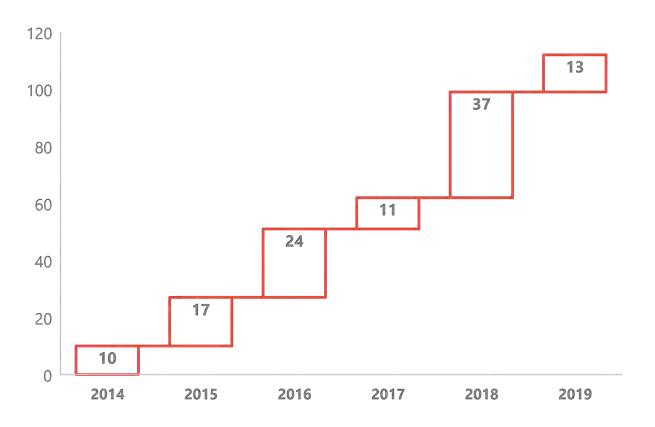






Retired Jack-ups globally

Total Number of Jack-ups retired globally by their attrition year Source: Epeus Analysis, RigLogix data (23rd August 2019)



- Where have these jack-ups gone to?
 - 46% were sold for scrap
 - **30%** were sold for non-drilling purpose
 - 24% were converted (i.e. accommodation, MOPU, and platform support vessel)



Conclusion

- The international drilling contractors can successfully penetrate the ME market
- The issue of Ageing rigs looms large for the industry
- Current market conditions mean that the decision on what to do with older assets becomes more critical
- Drilling contractors need to consider carefully which strategy and approach they will take and think about the risks and financial considerations.





3 About Us

Our Services

Foresight Advisory

Readiness Review Project Definition

Project Governance

Oversight Management

Project Rescue Peer Assist Knowledge Transfer **PRIMA**

Methodology

Hindsight Disputes

Expertise Definition

Expert Provision

Deliverables Management © ONE90
Expert Advisory

Engagement Time



Our Clients

We exclusively serve the upstream energy sector. Here's a selection of our clients.





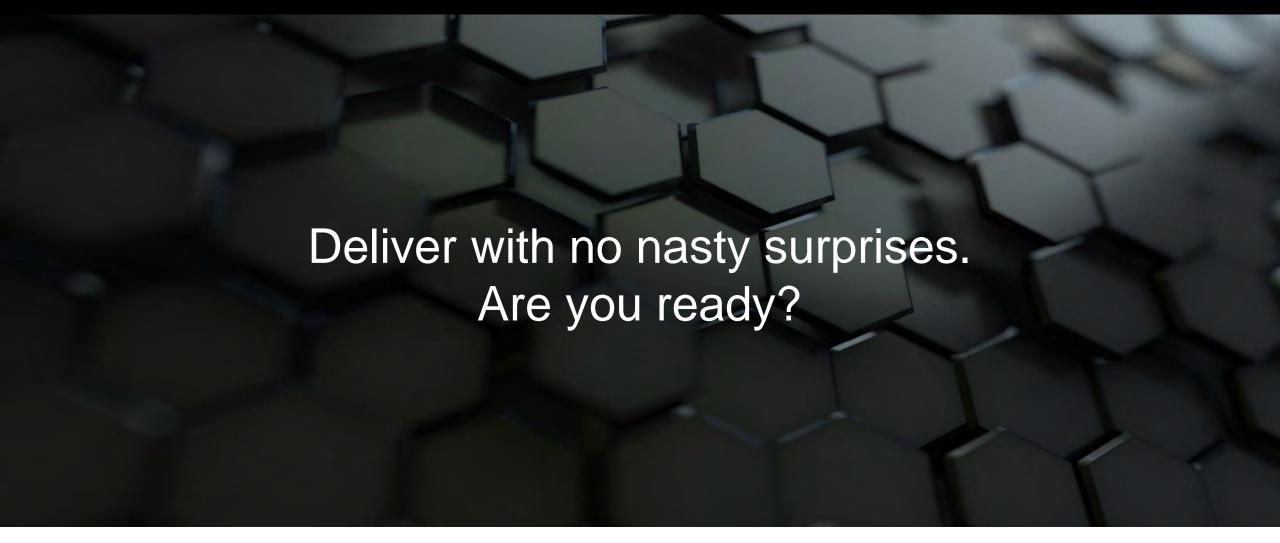
Why Epeus?

Our knowledge bank from 200+ projects since 2002









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